

# Manitoba Association of School Superintendents Strategic Plan 2024-2027

## MISSION

Manitoba Association of School Superintendents (MASS) provides leadership for public education by advocating in the best interests of learners and supports its members through professional services.

### VISION

In the next 3 years, MASS will enhance our ability and capacity to support professional learning, connection and advocacy among our members.



### **LEARNING**

**Ensure professional learning:** 

- reflects the priorities of the strategic plan
  - respects the diverse needs of members
- is responsive to needs in public education
- is practical/directly applicable to the work of senior leaders



## CONNECTING

Ensure our approaches to networking and connection:

- support members' sense of efficacy in their divisional leadership
- deepen their understanding
  - lead to meaningful collaboration/ co-construction



## **ADVOCATING**

Ensure a strategic approach to advocacy that:

- clearly outlines a compelling case for change/ improvement within MASS priority areas
- maps out a cohesive plan for advocacy throughout the organization's areas of action
  - ensures actions support and are aligned to the plan

## HIGH LEVERAGE STRATEGIES



Ensure internal and external clarity about who we are, what we do and how we operate.

2

Build our capacity through increasing human and financial resources.

3

Nurture a culture of positive, meaningful and constructive engagement with members and external partners.

4

Review, re-imagine and revise structures that support all areas of our work.

5

Develop a cohesive and strategic approach to advocacy and a concrete plan to support implementation across the organization.